

From: "Patricia king" [REDACTED]
Sent: 03/24/2020 9:37:04 AM (-07:00)
To: "Bassett, Mary Travis" <mbassett@hsph.harvard.edu>
Cc: "Besser, Richard" <rbesser@rwjf.org>; "Georges Benjamin" <georges.benjamin@apha.org>; "Brown, Lisa" <LBrown@nas.edu>; "Alexandra Phelan (alp81@georgetown.edu)" <alp81@georgetown.edu>; "David A Relman (relman@stanford.edu)" <relman@stanford.edu>; "Walt, David R." <dwalt@bwh.harvard.edu>; "Diane Griffin (dgriffi6@jhmi.edu)" <dgriffi6@jhmi.edu>; "Embrey, Ellen (eembrey@stratitia.com)" <eembrey@stratitia.com>; "John Hick [REDACTED]" <[REDACTED]>; "Jonna Mazet (jkmazet@ucdavis.edu)" <jkmazet@ucdavis.edu>; "Kent Kester (Kent.Kester@sanofi.com)" <Kent.Kester@sanofi.com>; "Kristian G. Andersen ([REDACTED])" <[REDACTED]>; "Mark Smolinski (mark@endingpandemics.org)" <mark@endingpandemics.org>; "Peggy Hamburg (peggy@hbfam.net)" <peggy@hbfam.net>; "Peter Daszak (daszak@ecohealthalliance.org)" <daszak@ecohealthalliance.org>; "Phyllis D. Meadows (PDMeadows@kresge.org)" <PDMeadows@kresge.org>; "Tara O'Toole (totoole@iqit.org)" <totoole@iqit.org>; "Trevor Bedford [REDACTED]" <[REDACTED]>; "Harvey V. Fineberg (harvey.fineberg@moore.org)" <harvey.fineberg@moore.org>; "Pope, Andrew" <APope@nas.edu>; "Pavlin, Julie" <JPavlin@nas.edu>; "Shore, Carolyn" <CShore@nas.edu>; "Downey, Autumn" <ADowney@nas.edu>; "Wollek, Scott" <SWollek@nas.edu>
Subject: Re: Note from Harvey: Establishing Standing Committee Working Groups

I may be missing something but I don't understand why ethics is separate from equity. Ethics in my understanding includes the principle of justice. Some of the earliest issues in ethics included questions of allocation e.g. allocation of dialysis machines.

I agree with Dr. Besser that equitable issues will be raised in all the other groups and should be a separate group.

Patricia

On Tue, Mar 24, 2020 at 12:13 PM Bassett, Mary Travis <mbassett@hsph.harvard.edu> wrote:

I agree that we should apply an equity lens to all groups and support an additional work group.

Sent from my iPhone. Please excuse typos.

> On Mar 24, 2020, at 11:21 AM, Besser, Richard <rbesser@rwjf.org> wrote:

>

> I would recommend that equity be its own working group. It is relevant to almost every other group but having it as a standalone will help ensure that issues of equity are being considered in terms of public health interventions, distribution of scarce resources, policy approaches, etc. It is different than ethics and law. There would be real value in having a representative from the equity working group as a liaison to each of the other relevant work groups (3, 4, 5, 6, 7, 8, 9, 10)

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>

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> Richard E. Besser, MD, President and CEO

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> Please note: In light of the requests made for increased social distancing related to the coronavirus (COVID-19), we have closed all three RWJF campuses in Princeton, New York City, and Washington until further notice. All RWJF employees are now working remotely, and all in-person meetings are either cancelled or will be conducted virtually. For the most up-to-date information regarding COVID-19 please see resources on CDC, NIH as well as your state health department websites.

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> -----Original Message-----

> From: Georges Benjamin <georges.benjamin@apha.org>

> Sent: Tuesday, March 24, 2020 6:57 AM

> To: Brown, Lisa <LBrown@nas.edu>

> Cc: Alexandra Phelan (alp81@georgetown.edu) <alp81@georgetown.edu>; David A Relman

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Carolyn <CShore@nas.edu>; Downey, Autumn <ADowney@nas.edu>; Wollek, Scott <SWollek@nas.edu>

> Subject: Re: Note from Harvey: Establishing Standing Committee Working Groups

>

> Lisa

> I would suggest putting 3 & 5 together because the surveillance and NPT strategies are linked. Especially ensuring the the new quick test is here.

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> Also, I would have a group looking specifically at emerging issues from other countries we have not thought of before and the issue of guidelines for reopening from a public health perspective.

>

> Sent from my iPhone

> Georges C. Benjamin, MD

> APHA

> Executive Director

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> On Mar 23, 2020, at 10:37 PM, Brown, Lisa <LBrown@nas.edu> wrote:

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> Dear Members of the Standing Committee,

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> Thank you all for your willing engagement this past week on the several urgent requests from OSTP. In addition to wrangling these many requests, I have been working with staff to organize a process to better manage oncoming requests; tackle immediate, medium-term and longer-term scientific assessments; and allow us to call upon a more comprehensive network of subject-specific experts. An organizational model we are considering is for the standing committee to establish a set of working groups, each focused on a key problem area, and each populated by members of our standing committee and, as needed, other content

experts. As a starting point, we have identified ten possible working groups:

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- > 1. Viral Characteristics. Including genomic characterization of SARS-CoV-2 over time, in different geographic settings, environmental conditions of heat and humidity.
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- > 2. One Health. Intersections among ecosystem sustainability, human health, animal health, and plant well-being. Modeling emerging health threats, including zoonotic agents such as SARS-CoV-2.
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- > 3. Diagnostics, Surveillance and Epidemiology. To include roadmap for diagnostic tools; different purposes of testing at different stages of the epidemic.
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- > 4. Medical Care. To include PPE, surge capacity, and crisis standards of care.
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- > 5. Social/Public Health Interventions. Includes non-pharmaceutical interventions, effectiveness of physical distancing, role of children in spreading infection.
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- > 6. Vaccines and Therapeutics. Strategies to develop, test and deploy.
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- > 7. Public Communication and Understanding. Social, economic and behavioral consequences; effective strategies and forms of communication.
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- > 8. Ethics, Equity, and Law. Regulatory adjustments in time of emergency; impacts on different sectors of society.
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- > 9. International Relations and Cooperation. Role of WHO, bilateral and multilateral relations and interests in global health.
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- > 10. Innovative Solutions across the Public and Private Sectors.
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> We welcome your feedback on whether there is an area missing from this list or whether any of the areas could be condensed, reframed, or expanded. Please provide this feedback to Lisa Brown (lbrown@nas.edu<<mailto:lbrown@nas.edu>>) by this Wednesday, March 25th. We will incorporate your feedback and share a revised listing. We will then ask each of you to identify 1-3 groups you would personally like to work on or potentially to convene or co-convene. We would then also welcome your suggestions for other experts you believe should be involved in one or more of the working groups. One of the early tasks for each working group will be to flesh out its scope of work and to identify topics for attention by urgency, importance, and time/resources required to accomplish the task. We would like the working groups to serve both as vehicles to respond to requests and to help sharpen our work on priority topics we choose to take up.

>

> In addition to our overall organization in working groups, as a standing committee, we have the opportunity, as appropriate, to identify formal “sub-committees” who will be tasked to develop expert consultations on defined topics, typically at the request of one of our sponsors. The members of a sub-committee are appointed by the Academies, in the same way as our Standing Committee, and they disband at the completion of their task. In contrast, we expect our working groups to work in an ongoing way on a sequence of tasks and to include both Committee Members and additional experts we wish to involve in an ad hoc way and who would not go through a formal appointive process.

>

> At the request of HHS ASPR, the Academies plan soon to appoint a sub-committee on the subject of crisis standards of care. We expect this to be linked through our Working Group on Medical Care. If you have interest in serving on this specific sub-committee, please let Andy Pope or Lisa Brown know. The Academies

are still working through the details of this sub-committee, and we will update you as this goes forward.

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> Please let Andy, Lisa, or me know if you have any questions. We look forward to your feedback.

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> Warm regards,

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> Harvey

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> Harvey V. Fineberg, MD, PhD

> President

> Gordon and Betty Moore Foundation

>

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>

> T: 650.213.3100